UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

| PURSUANT TO SECTION 13 OR 15(d) | CURRENT REPOR OF THE SECURITIES | | ACT OF 1934 |
|--|--|-------------|--------------------------------------|
| Date of Report (Date of earliest | event reported): | July 28 | , 1998 |
| | FELETECH HOLDINGS, Registrant as Spec | | ts Charter) |
| Delaware | 0-2105 | 55 | 84-1291044 |
| (State or Other Jurisdiction of Incorporation or Organization) | (Commission fi | le number) | (I.R.S. Employer Identification No.) |
| 1700 | LINCOLN STREET, S DENVER, COLORADO (303) 894-400 | 80203 | |
| (Address, including area code, of req | zip code, and tel gistrant's princip | | |
| 727 | (303) 894-400 | | |
| (Registrant's | Telephone Number, | Including / | Area Code) |

N/A (Former name or former address, if changed since last report)

ITEM 5. OTHER EVENTS.

On June 8, 1998, the Company acquired all of the outstanding capital stock of Digital Creators, Inc., a Colorado corporation ("Digital"), in exchange for 1,069,000 shares of Common Stock. In connection with such transaction, TeleTech Holdings, Inc. ("TeleTech" or the "Company") agreed to register all of the shares of Common Stock issued to the former stockholders of Digital to enable the resale of such shares without restriction.

On June 17, 1998, the Company acquired EDM Electronic Direct Marketing Ltd., a corporation incorporated under the laws of the Province of Ontario ("EDM"), pursuant to a recapitalization of the capital stock of EDM. In connection with such recapitalization, TeleTech (i) created a series of preferred stock consisting of one share of Series A Preferred Stock, par value \$.01 per share, of TeleTech and (ii) obligated itself to issue an aggregate of 1,836,493 shares of Common Stock upon the exchange of outstanding exchangeable shares of EDM by the holders thereof. TeleTech also agreed to register all of the shares of Common Stock it has issued or will issue upon exchange of the outstanding exchangeable shares of EDM to enable the resale of such shares of Common Stock without restriction.

The Company accounted for its acquisitions of both Digital and EDM as poolings of interests. Accordingly, this Form 8-K is being filed, on a voluntary basis, to provide certain historical financial information that has been restated to give effect to such acquisitions. Upon filing, the supplemental consolidated financial statements contained herein will become the historical consolidated financial statements of the Company after financial statements are issued covering the dates of consummation of the Digital and EDM acquisitions.

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REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To TeleTech Holdings, Inc.:

We have audited the accompanying supplemental consolidated balance sheets of TELETECH HOLDINGS, INC. (a Delaware corporation) and subsidiaries as of December 31, 1996 and 1997, and the related supplemental consolidated statements of income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 1997. The supplemental consolidated statements give retroactive effect to the mergers with Digital Creators, Inc. on June 8, 1998 and with EDM Electronic Marketing Ltd. on June 17, 1998, which have been accounted for as pooling of interests, as described in Note 17. These supplemental financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these supplemental financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the supplemental consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of TeleTech Holdings, Inc. and subsidiaries as of December 31, 1996 and 1997, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 1997, after giving retroactive effect to the mergers with Digital Creators, Inc. and EDM Electronic Marketing Ltd., as described in Note 17, in conformity with generally accepted accounting principles.

ARTHUR ANDERSEN LLP

Denver, Colorado, February 6, 1998 (except for the matters discussed in Note 17, as to which the dates are February 17, 1998, June 8, 1998 and June 17, 1998.)

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED BALANCE SHEETS (AMOUNTS IN THOUSANDS)

| | DECEME | BER 31, |
|---|------------------------------------|------------------------------------|
| | 1996 | 1997 |
| ASSETS | | |
| CURRENT ASSETS: Cash and cash equivalents Short-term investments Accounts receivable, net of allowance for doubtful accounts of \$1,462 and \$2,327, respectively Prepaids and other assets Deferred tax asset | 72,512 32,897 4,183 1,128 | 69,633 43,664 1,220 2,902 |
| Total current assets | 116,284 | 124,757 |
| PROPERTY AND EQUIPMENT, net of accumulated depreciation of \$11,756 and \$21,812, respectively | 24,859 | 53,738 |
| OTHER ASSETS: Deferred contract costs, net of amortization of \$1,658 and \$2,361, respectively Long-term accounts receivable | 703 3,257 679 1,229 | 4,274 7,295 981 1,322 |
| Total assets | \$ 147,011 | \$ 192,367 |
| | | |

The accompanying notes are an integral part of these supplemental balance sheets.

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED BALANCE SHEETS (CONTINUED) (AMOUNTS IN THOUSANDS)

| | DECEMBER 31, | | |
|---|--------------|------------|--|
| | 1996 | | |
| | | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | |
| CURRENT LIABILITIES: | | | |
| Current portion of long-term debt | \$ 5,057 | \$ 5,910 | |
| Bank overdraft | 362 | 1,094 | |
| Accounts payable | 6,379 | 8,086 | |
| Accrued employee compensation | 8,534 | 12,244 | |
| Accrued income taxes | 3,194 | 2,507 | |
| Other accrued expenses | 3,460 | 11,694 | |
| Customer advances, deposits and deferred income | 787 | 1,472 | |
| Total current liabilities | 27,773 | 43,007 | |
| DEFERRED TAX LIABILITIES | 564 | 1,217 | |
| LONG-TERM DEBT, net of current portion: | | | |
| Capital lease obligations | 9,854 | 9,432 | |
| Other debt | | 459 | |
| Table 1 Market 1 Annie 1 | | | |
| Total liabilities | 38,481 | 54,115 | |
| | | | |
| COMMITMENTS AND CONTINGENCIES (Note 8) | | | |
| STOCKHOLDERS' EQUITY: | | | |
| Common stock; \$.01 par value; 150,000,000 shares authorized; 57,155,969 and 59,262,397 shares, respectively, issued; and 57,057,159 and 59,163,587 shares, respectively, | | | |
| outstanding | 571 | 592 | |
| Additional paid-in capital | 94,059 | 104,016 | |
| Accumulated other comprehensive income | 98 | (922) | |
| Unearned compensation-restricted stock | (254) | | |
| Treasury stock, 98,810 shares, at cost | (988) | | |
| Retained earnings | 15,044 | 35,681 | |
| Total stockholders' equity | 108,530 | 138,252 | |
| Total liabilities and stockholders' equity | \$ 147,011 | \$ 192.367 | |
| | | | |
| | | | |
| | | | |

SUPPLEMENTAL CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (AMOUNTS IN THOUSANDS EXCEPT PER SHARE DATA)

| | 19 | 95 | 1996 | 1997 |
|---|------|---------------------------|-----------------------------------|----------------------------------|
| REVENUES | \$ 5 | 54,933 | \$ 171,265 | \$ 279,057 |
| OPERATING EXPENSES: Costs of services | 1 | | 104,142 43,504 | 178,702 67,208 |
| Total operating expenses | 5 | 50,171 | 147,646 | 245,910 |
| INCOME FROM OPERATIONSOTHER INCOME (EXPENSE): | | 4,762 | 23,619 | 33,147 |
| Interest expense Interest income Equity in income (losses) of affiliate Other (Note 14) | | (496) 594 2,370 | (1,160) 1,406 (70) (158) | (1,166) 3,399 302 (225) |
| | | 2,468 | 18 | 2,310 |
| INCOME BEFORE INCOME TAXES | | 7,230 | 23,637 | 35,457 |
| Provision for Income Taxes | | 2,992 | 9,773 | 14,123 |
| NET INCOME | \$ | 4,238 | 13,864 | 21,334 |
| WEIGHTED AVERAGE SHARES OUTSTANDING | | | | |
| Basic | | | 54,522 | |
| Diluted | 5 | 55,882 | | 61,646 |
| NET INCOME PER SHARE | | | | |
| Basic | | | | .37 |
| Diluted | \$ | . 08 | \$. 24 | \$.35 |
| | | | | |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (AMOUNTS IN THOUSANDS)

| MANDATORILY | REDEEMABLE, |
|-------------|-------------|
| | |

| | MANDATORILY CONVERTIBLE STO | PREFERRED | TDEASIII | RY STOCK | COMMO | N STOCK | COMMON STOCK OF |
|--|-----------------------------------|------------------------------------|----------|----------|----------------------|-------------------------|---------------------------------|
| | | | | | | | COMBINED |
| | SHARES | AMOUNT | SHARES | AMOUNT | SHARES | AMOUNT | ENTITIES |
| BALANCES, January 1, 1995 Issuance of Preferred | | \$ | | \$ | | \$ | \$ 25 |
| Stock | 1,860 | 12,000 | | | 40,700 | 407 | (25) |
| Distribution to stockholder Net income Comprehensive income Dividends accrued on | | | | | , | | |
| Preferred Stock | | 867 | | | | | |
| BALANCES, December 31, 1995 Purchase of Access 24 Translation adjustments Dividends on Preferred | 1,860 | 12,867 | | | 40,700 970 | 407 10 | |
| Stock Issuance of restricted stock Compensation expense on restricted stock | | 422 | | | 76 | 1 | |
| Conversion of Preferred Stock | (1,860) | (13, 289) | | | 9,300 5,944 | 93 59 | |
| stock Exercise of stock options | | | 99 | (988) | 166 | 1 | |
| Tax benefit of stock option exercises Net income | | | | | | | |
| BALANCES, December 31, 1996 Employee stock purchase | | | 99 | (988) | 57,156 | 571 | |
| plan | | | | | 28 100 | 1 | |
| optionsTax benefit of stock option exercises | | | | | 470 | 5 | |
| Issuance of common stock Net income Comprehensive income Distribution to stockholder | | | | | 1,508 | 15 | |
| BALANCES, December 31, 1997 | | \$ | 99 | \$ (988) | 59, 262 | \$ 592 | \$ |
| | | | | | | | |
| | ADDITIONAL PAID-IN CAPITAL | ACCUMULATED OT COMPREHENSIN INCOME | VE COMPI | | RETAINED EARNINGS | COMPREHENSIVE INCOME | TOTAL STOCK- HOLDERS' EQUITY |
| BALANCES, January 1, 1995 Issuance of Preferred Stock | \$ | \$ | \$ | \$ | 3 2,367 | | \$ 2,392 |
| termination of S corporation election Stock exchange Distribution to | 2,172 (325) | | | | (2,172) (57) | | |

| stockholder Net income | | | | (1,695) 4,238 | 4,238 | (1,695) 4,238 |
|--|------------------|----------|--------------|------------------|---------|------------------|
| Comprehensive income | | | | | 4,238 | |
| Dividends accrued on Preferred Stock | | | | (867) | | (867) |
| BALANCES, December 31, | | | | | | |
| 1995 | 1,847 | | | 1,814 | | 4,068 |
| Purchase of Access 24 Translation adjustments Dividends on Preferred | 4,841 | 98 | | | 98 | 4,851 98 |
| Stock | | | | (422) | | (422) |
| Issuance of restricted | | | () | | | |
| stock | 379 | | (380) 126 | | | 126 |
| restricted stock Conversion of Preferred | | | 120 | | | 120 |
| StockIssuance of common stock | 13,196 71,939 | | | | | 13,289 71,998 |
| Acquisition of treasury stock | | | | | | (988) |
| Exercise of stock options | 249 | | | | | 250 |
| Tax benefit of stock option exercises | 1,608 | | | | | 1,608 |
| Net income | 1,000 | | | 13,864 | 13,864 | 13,864 |
| Comprehensive income | | | | | 13,962 | |
| | | | | | | |
| Distribution to | | | | (212) | | (212) |
| stockholder | | | | (212) | | (212) |
| BALANCES, December 31, | | | | | | |
| 1996 Employee stock purchase | 94,059 | 98 | (254) | 15,044 | | 108,530 |
| plan Acquisition of TMI | 440 1,797 | | | | | 440 1,798 |
| Translation adjustments Compensation expense on | 1,101 | (1,020) | | | (1,020) | (1,020) |
| restricted stock Exercise of stock | | | 127 | | | 127 |
| options Tax benefit of stock option | 1,912 | | | | | 1,917 |
| exercises | 3,160 | | | | | 3,160 |
| Issuance of common stock | 2,648 | | | | | 2,663 |
| Net income | | | | 21,334 | 21,334 | 21,334 |
| Comprehensive income | | | | | 20,314 | |
| | | | | | | |
| Distribution to | | | | | | |
| stockholder | | | | (697) | | (697) |
| BALANCES, December 31, | | | | | | |
| 1997 | \$ 104,016 | \$ (922) | \$ (127) | \$ 35,681 | | \$ 138,252 |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (AMOUNTS IN THOUSANDS)

| | 1995 | | 1996 | 1997 |
|---|-----------------------------------|---------------|--|--|
| CASH FLOWS FROM OPERATING ACTIVITIES: Net income | \$ 4,23 | 8 \$ | 13,864 | \$ 21,334 |
| Depreciation and amortization | 2,22 61 2 | .6 | 7,242 673 (585) 70 126 | 11,331 865 (1,169) (302) 127 |
| Accounts receivable Prepaids and other assets Deferred contract costs Accounts payable and accrued expenses Customer advances, deposits and deferred income | (6,29 (14 (34 3,11 15 | 0) 6) 4 | (21,702) (1,170) (2,015) 11,500 | (15,421) 175 12,012 455 |
| Net cash provided by operating activities | 3,58 | | 8,010 | 29,407 |
| CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property and equipment Purchase of TMI, net of cash acquired Purchase of Access 24, net of cash acquired Proceeds from sale of interest in Access 24 UK Limited Temporary deposit on new call center Changes in accounts payable and accrued liabilities related to investing activities Decrease (increase) in short-term investments. | (1,85 (10,36 | 0) | (8,212) (2,461) 3,905 (3,000) 1,196 (62,151) | (34,803) (2,440) 3,000 (190) 2,841 |
| Net cash used in investing activities | (12,21 | 1) | (70,723) | (31,592) |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (AMOUNTS IN THOUSANDS) (CONTINUED)

| | 1995 | 1996 | 1997 |
|--|--------------------|----------------|----------------|
| | | | |
| CASH FLOWS FROM FINANCING ACTIVITIES: Net increase (decrease) in bank overdraft | \$ 867 | \$ (1,065) | \$ 745 |
| Net increase (decrease) in short-term borrowings | 361 (625) | (1,000) | (216) |
| Proceeds from long-term debt borrowingsPayments under capital lease obligations | (971) | | 593 (4,933) |
| Proceeds from common stock issuances Proceeds from exercise of stock options | | 71,998 250 | 3,240 1,917 |
| Tax benefit from stock option exercises | | 1,608 (988) | 3,160 |
| Payments under subordinated notes payable to stockholder Distribution to stockholder | (1,104) (2,034) | (212) | , , |
| Issuance of Preferred Stock | | | |
| Net cash provided by financing activities | 8,494 | 68,167 | 3,857 |
| Effect of exchange rate changes on cash | | 48 | |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | | 5,502 62 | |
| CASH AND CASH EQUIVALENTS, end of period | | \$ 5,564 | \$ 7,338 |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION: | | | |
| Cash paid for interest | | \$ 1,099 | |
| Cash paid for income taxes | | \$ 6,808 | |
| SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND FINANCING ACTIVITIES: Assets acquired through capital leases | | | \$ 5,229 |
| | | | |
| Stock issued in purchase of Access 24 | | \$ 4,851 | |
| Stock issued in purchase of TMI | \$ | \$ | \$ 1,798 |
| Restricted stock issued under employment agreements | \$ | \$ 380 | \$ |
| | | | |

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997

TeleTech Holdings, Inc. ("THI" or the "Company") is a provider of outsourced strategic customer care solutions for Fortune 1000 corporations in targeted industries in the United States, United Kingdom, Australia, New Zealand, Canada and Mexico. Customer care encompasses a wide range of customer acquisition, retention and satisfaction programs designed to maximize the lifetime value of the relationship between the Company's clients and their customers.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

The supplemental consolidated financial statements are composed of the accounts of THI and its wholly owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

As more fully discussed in Note 17, during June 1998, the Company entered into business combinations with Digital Creators, Inc. ("Digital") and EDM Electronic Marketing Ltd. ("EDM"). The business combinations have been accounted for as pooling of interests and the historical consolidated financial statements of the Company for all years prior to the business combination have been restated in the accompanying supplemental consolidated financial statements to include the financial position, results of operations and cash flows of Digital and EDM. The supplemental financial statements will become the historical financial statements of the Company upon issuance of financial statements for a subsequent period that includes the dates of the acquisitions.

The supplemental consolidated financial statements of the Company include reclassifications made to conform the financial statement presentation of Digital and EDM to that of the Company.

FOREIGN CURRENCY TRANSLATION

The assets and liabilities of the Company's foreign subsidiaries, whose functional currency is other than the U.S. dollar, are translated at the exchange rates in effect on the reporting date, and income and expenses are translated at the weighted average exchange rate during the period. The net effect of translation gains and losses is not included in determining net income, but is accumulated as a separate component of stockholders' equity. The net effect of translation gains on the Company's Mexican subsidiary is included in determining net income, as Mexico is considered a highly inflationary economy. Foreign currency transaction gains and losses are included in determining net income. Such gains and losses were not material for any period presented.

PROPERTY AND EQUIPMENT

Property and equipment are stated at cost less accumulated depreciation. Additions, improvements and major renewals are capitalized. Maintenance, repairs and minor renewals are expensed as incurred. Amounts paid for software licenses and third-party packaged software are capitalized. Costs relating to the internal development of software are expensed as incurred.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

Depreciation is computed on the straight-line method based on the estimated useful lives of the assets, as follows:

| Computer equipment and software | 4-5 years |
|---------------------------------|-----------|
| Telephone equipment | 5-7 years |
| Furniture and fixtures | 5-7 years |
| Leasehold improvements | 5-7 years |
| Vehicles | 5 years |

Assets acquired under capital lease obligations are amortized over the life of the applicable lease of four to seven years (or the estimated useful lives of the assets, of four to seven years, where title to the leased assets passes to the Company upon termination of the lease).

REVENUE RECOGNITION

The Company recognizes revenues at the time services are performed. The Company has certain contracts that are billed in advance. Accordingly, amounts billed but not earned under these contracts are excluded from revenues and included in deferred income.

RESEARCH AND DEVELOPMENT

Research and development costs are charged to operations when incurred and are included in operating expenses. Research and development costs were not material for any period presented.

DEFERRED CONTRACT COSTS

The Company previously deferred certain incremental direct costs incurred in connection with preparing to provide services under certain long-term facilities management agreements. Costs that were deferred included the costs of hiring dedicated personnel to manage client-owned facilities, their related payroll and other directly associated costs from the time long-term facilities management agreements were entered into until the beginning of providing services. Such costs were amortized over 12 months. Deferred contract costs at December 31, 1995 and 1996, include costs incurred in preparing to provide services under a five-year agreement entered into during October 1995, under which the Company began providing services during April 1996. For the years ended December 31, 1996 and 1997, the Company recorded amortization expense of \$1,658,000 and \$703,000, respectively.

INTANGIBLE ASSETS

The excess of cost over the fair market value of tangible net assets and trademarks of acquired businesses is amortized on a straight-line basis over the periods of expected benefit of 15 to 25 years. Amortization of goodwill for the years ended December 31, 1996 and 1997, was \$238,000 and \$349,000, respectively. There was no amortization expense in 1995.

Subsequent to an acquisition, the Company continually evaluates whether later events and circumstances have occurred that indicate the remaining estimated useful life of an intangible asset may warrant revision or that the remaining balance of an intangible asset may not be recoverable. When factors indicate that an intangible asset should be evaluated for possible impairment, the Company uses an estimate of the related business' undiscounted future cash flows over the remaining life of the asset in measuring whether the intangible asset is recoverable. Management does not consider that any provision for impairment of intangible assets is required.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

INCOME TAXES

The Company accounts for income taxes under the provisions of Statement of Financial Accounting Standards ("SFAS") No. 109, "Accounting for Income Taxes", which requires recognition of deferred tax assets and liabilities for the expected future income tax consequences of transactions that have been included in the financial statements or tax returns. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Net deferred tax assets then may be reduced by a valuation allowance for amounts that do not satisfy the realization criteria of SFAS 109.

EARNINGS PER SHARE

Earnings per share are computed based upon the weighted average number of common shares and common share equivalents outstanding. On May 14, 1996, the Company approved a five-for-one share common stock split, which was effective on July 31, 1996. Common stock amounts, equivalent share amounts and per share amounts have been adjusted retroactively to give effect to the stock split.

In February 1997, the Financial Accounting Standards Board ("FASB") issued SFAS 128, "Earnings Per Share." Under SFAS 128, primary earnings per share previously required under Accounting Principles Board No. 15 is replaced with basic earnings per share. Basic earnings per share is computed by dividing reported earnings available to common stockholders by weighted average shares outstanding. No dilution for any potentially dilutive securities is included. Fully diluted earnings per share as defined under Accounting Principles Board No. 15 is called diluted earnings per share under SFAS 128. Diluted earnings per share reflects the potential dilution assuming the issuance of common shares for all dilutive potential common shares outstanding during the period. For purposes of the calculation of basic earnings per share for 1995 and 1996, net income was reduced by \$867,000 and \$422,000, respectively, representing dividends on Preferred Stock, to arrive at net income available for common shareholders. The difference between diluted and basic shares outstanding relates to outstanding stock options.

INCREASE IN AUTHORIZED SHARES

On May 14, 1996, the board of directors authorized an amendment to the Company's Certificate of Incorporation that was effective immediately prior to the closing of the initial public offering of the Company's common stock. The amendment increased the authorized shares of common stock to 150.0 million shares and also authorized the Company to issue up to 10.0 million shares of Preferred Stock.

RESTRICTED STOCK AWARDS

In January 1996, the Company awarded 76,000 restricted shares of the Company's common stock to certain employees as compensation to be earned over the term of the employees' related employment agreements (three years). The market value of the stock at the date of award was \$380,000. This amount has been recorded as unearned compensation-restricted stock and is shown as a separate component of stockholders' equity. For the years ended December 31, 1996 and 1997, the Company recognized compensation expense of \$126,000 and \$127,000, respectively, related to these awards.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

CASH AND CASH EQUIVALENTS

For the purposes of the statement of cash flows, the Company considers all cash and investments with an original maturity of 90 days or less to be cash equivalents.

USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

LONG-LIVED ASSETS

Long-lived assets and certain identifiable intangibles to be held and used by the Company are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

EFFECTS OF RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In June 1997, the FASB issued SFAS 130, "Reporting Comprehensive Income," which establishes standards for reporting and displaying comprehensive income and its components (revenues, expenses, gains and losses) in a full set of general purpose financial statements. SFAS 130 requires that all items that are required to be recognized under accounting standards as components of comprehensive income be reported in a financial statement that is displayed with the same prominence as other financial statements. SFAS 130 does not require a specific format for that financial statement but requires that the enterprise display an amount representing total comprehensive income for the period in that financial statement. The Company has adopted SFAS 130 in the accompanying supplemental consolidated financial statements.

In June 1997, the FASB issued SFAS 131, "Disclosures About Segments of an Enterprise and Related Information," which establishes standards for the way that public business enterprises report information about operating segments in annual financial statements and requires that those enterprises report selected information about operating segments in interim financial reports issued to shareholders. It also establishes standards for related disclosures about products and services, geographic areas and major customers. SFAS 131 requires that a public business enterprise report financial and descriptive information about its reportable operating segments. Operating segments are components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, financial information is required to be reported on the basis that it is used internally for evaluating segment performance and deciding how to allocate resources to segments. SFAS 131 is effective for financial statements for periods beginning after December 15, 1997. Although the adoption of SFAS 131 will require additional disclosure in the Company's financial statements, the Company has not yet determined those additional disclosures.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

(2) CONCENTRATIONS

The Company's revenues from major customers (revenues in excess of 10% of total sales) are from entities involved in the telecommunications, technology and transportation industries. The revenues from such customers as a percentage of total revenues for each of the three years ended December 31, 1997, are as follows:

| | 1995 | 1995 1996 | |
|------------|------|-----------|-----|
| | | | |
| Customer A | 28% | 26% | 18% |
| Customer B | 17% | 1% | |
| Customer C | 3% | 14% | 2% |
| Customer D | | 27% | 23% |
| Customer E | | | 15% |
| | | | |
| | 48% | 68% | 58% |
| | | | |
| | | | |

At December 31, 1997, accounts receivable from Customers A, C, D and E were \$6.2 million, \$4.3 million, \$4.3 million and \$8.4 million, respectively. At December 31, 1996, accounts receivable from Customers A, C and D were \$8.9 million, \$3.1 million and \$6.3 million, respectively. There were no other customers with receivable balances in excess of 10% of consolidated accounts receivable.

The loss of one or more of its significant customers could have a material adverse effect on the Company's business, operating results or financial condition. To limit the Company's credit risk, management performs ongoing credit evaluations of its customers and maintains allowances for potentially uncollectible accounts. Although the Company is directly impacted by economic conditions in the telecommunications, technology, transportation, healthcare and financial services industries, management does not believe significant credit risk exists at December 31, 1997.

GEOGRAPHIC AREA INFORMATION

Prior to 1996, the Company operated exclusively within the United States. Geographic area information as of and for the years ended December 31, 1996 and 1997, is as follows (in thousands):

| | UNITED STATES | ASIA ACIFIC | C | ANADA | OTHER | TOTAL |
|-----------------------------|------------------------------------|---------------------------------|-------|--------------------------|--------------------------------|------------------------------------|
| DECEMBER 31, 1997: Revenues | \$ 228,743 31,325 150,138 | \$ 29,790 3,647 18,564 | \$ | 14,497 1,444 9,623 | \$ 6,027 (959) 14,042 | \$ 279,057 35,457 192,367 |
| DECEMBER 31, 1996: Revenues | \$ 151,596 22,163 131,027 | \$ 13,264 1,750 10,326 | \$ | 5,761 292 3,633 | \$ 644 (568) 2,025 | \$ 171,265 23,637 147,011 |

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

(3) PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31, 1996 and 1997 (in thousands):

| | 1996 | 1997 |
|---|--|--|
| Computer equipment and software. Telephone equipment. Furniture and fixtures. Leasehold improvements. Other. | \$ 21,177 2,228 7,683 5,113 414 | \$ 34,213 6,530 17,014 17,456 337 |
| Less accumulated depreciation | \$ (11,756) | 75,550 (21,812) 53,738 |
| | | |

Included in the cost of property and equipment is the following equipment obtained through capitalized leases as of December 31, 1996 and 1997 (in thousands):

| | 1996 | 1997 |
|--|-------------------|--------------------------|
| | | |
| Computer equipment and software Telephone equipment Furniture and fixtures | \$, | 15,545 1,078 7,471 |
| Less accumulated depreciation | 18,706 (4,441) | , |
| | \$ 14,265 | \$ 15,034 |
| | | |

Depreciation expense was \$2.2 million, \$5.4 million and \$10.3 million for the years ended December 31, 1995, 1996, and 1997, respectively. Depreciation expense related to leased equipment under capital leases was \$985,000, \$3.2 million and \$4.7 million for the years ended December 31, 1995, 1996, and 1997, respectively.

(4) CAPITAL LEASE OBLIGATIONS

On July 11, 1995, the Company negotiated a master lease agreement with a bank. In May 1996, the master lease was amended to increase the lease line to \$15.0 million. The terms of the leases are 48 months and interest is payable at the then most recent weekly average of three-year Treasury notes plus 125 basis points.

The Company has financed property and equipment under non-cancelable capital lease obligations. Accordingly, the fair value of the equipment has been capitalized and the related obligation recorded. The average implicit interest rate on these leases was 8.3% at December 31, 1997. Interest is charged to expense at a level rate applied to declining principal over the period of the obligation.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

(4) CAPITAL LEASE OBLIGATIONS (CONTINUED)

The future minimum lease payments under capitalized lease obligations as of December 31, 1997, are as follows (in thousands):

YEAR ENDING DECEMBER 31,

- ------

| 1998. 1999. 2000. 2001. 2002. | \$ 7,177 6,045 2,786 229 133 |
|---|--|
| Less amount representing interest | 16,370 (1,383) |
| Less current portion | 14,987 (5,555) |
| | \$ 9,432 |
| | |

Interest expense on the outstanding obligations under such leases was 313,000, 892,000 and 1,106,000 for the years ended December 31, 1995, 1996, and 1997, respectively.

(5) LONG-TERM DEBT

| | 19 | 96 | 1 | 997 |
|---|----|--------------|----|--------------|
| | | | | |
| Note payable, interest at 8% per annum, principal and interest payable monthly, maturing May 2000 | \$ | 129 | \$ | 95 |
| quarterly, maturing December 1999 | - | - | | 422 |
| quarterly, maturing December 2000 | | 242 | | 174 |
| quarterly, maturing December 2002 | - | - | | 97 |
| Other notes payable | | 67 | | 26 |
| Less current portion | | 438 (148) | | 814 (355) |
| | \$ | 290 | \$ | 459 |
| | | | | |
| | | | | |

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 1995, 1996 AND 1997 (CONTINUED)

(5) LONG-TERM DEBT (CONTINUED)

Annual maturities of the long-term debt described above are as follows (in thousands):

YEAR ENDED DECEMBER 31,

| 1998. 1999. 2000. 2001. 2002. | 355 374 44 22 19 |
|---|------------------------------|
| | |
| | \$ 814 |
| | |

(6) REVOLVING LINE OF CREDIT

The Company has an unsecured revolving line of credit agreement with a commercial bank under which it may borrow up to \$15.0 million, which expires in May 1998. Interest is payable at various interest rates. The borrowings can be made at (i) the bank's prime rate; (ii) a certificate of deposit rate plus 125 basis points for periods of 7 to 90 days with minimum advances of \$500,000 with \$100,000 increments; (iii) LIBOR plus 125 basis points for borrowing periods of 1, 2, 3 or 6 months; or (iv) agreed-upon rates. At December 31, 1996 and 1997, there were no amounts outstanding under this facility. The Company is required to comply with certain minimum financial ratios under covenants in connection with the borrowings described above.

The Company has available an operating loan of \$2,000,000 (CDN\$) which is due on demand and bears interest at the bank's prime rate which was 6.5% at December 31, 1997 (1996 - 4.75%). The operating loan is collateralized by a general security agreement, a partial assignment of accounts receivable insurance in the amount of \$500,000 (CDN\$), partial assignment of life insurance on the majority shareholder in the amount of \$400,000 (CDN\$) and an assignment of fire insurance. As of December 31, 1996 and 1997, there was \$362,000 and \$1,094,000, respectively, outstanding under this operating loan.

(7) INCOME TAXES

The components of income before income taxes are as follows (in thousands):

| | | | 1996 | | | |
|----------|--|--|------|--------|--|--|
| Domestic | | | | | | |
| Total | | | | 23,637 | | |

(7) INCOME TAXES (CONTINUED)

The components of the provision for income taxes are as follows (in thousands):

| | 1995 | 1996 | 1997 |
|--|--------------------------|-----------------------|------------------------|
| Current provision: Federal State Foreign | \$ 2,473 434 63 | 7,653 1,784 921 | 2,490 |
| | 2,970 | 10,358 | 15,292 |
| Deferred provision: FederalStateForeign | (154) (37) | (474) (111) | (1,036) (190) 57 |
| Change in tax status from S corporation to C corporation | (191) 213 | (585) | (1,169) |
| | \$ 2,992 | \$ 9,773 | \$ 14,123 |
| | | | |

The following reconciles the Company's effective tax rate to the federal statutory rate for the years ended December 31, 1995, 1996, and 1997 (in thousands):

| | 1995 1996 | | | 1997 | | |
|---|--------------------|----|----------------|------|-----------------|--|
| Income tax expense per federal statutory rate | \$ 2,458 262 | \$ | 8,273 1,144 | | 12,410 1,491 | |
| corporation Permanent differences Foreign income taxed at higher rate | 213 46 13 | | 150 206 | | (100) 322 | |
| | \$ 2,992 | \$ | 9,773 | \$ | 14,123 | |
| | | | | | | |

| | 1996 | 1997 |
|---------------------------------|---------------|---------------------------|
| | | |
| Deferred tax assets: | Ф 540 | Ф 070 |
| Allowance for doubtful accounts | \$ 540 588 | |
| Insurance reserves | 300 | 475 |
| Other | | |
| other | | 489 |
| | | |
| | 1,128 | 2,902 |
| Deferred tax liabilities: | | |
| | | |
| Excess depreciation for tax | (564 |) (1,217) |
| Excess depreciation for tax | |) (1,217) |
| | |) (1,217) \$ 1,685 |
| Excess depreciation for tax | | ´ |

(8) COMMITMENTS AND CONTINGENCIES

LEASES. The Company has various operating leases for equipment, call center facilities and office space. Lease expense under operating leases was approximately \$2,100,000, \$4,327,000 and \$8,163,000 for the years ended December 31, 1995, 1996, and 1997, respectively.

The future minimum rental payments required under non-cancelable operating leases as of December 31, 1997, are as follows (in thousands):

YEAR ENDED DECEMBER 31,

| 1998 | \$ 9,599 9,423 7,061 5,903 4,271 14,929 |
|------|--|
| | \$ 51,186 |

The Company has an outstanding irrevocable standby letter of credit of \$375,000 at December 31, 1997, which secures commitments under a facilities lease and expires in February 1999.

AMOUNTS HELD IN TRUST. As part of its services to clients, the Company administers bank accounts in trust for the benefit of the clients. Amounts held in trust at December 31, 1997 and 1996 totaled \$1,452,185 (CDN\$) and \$612,295 (CDN\$), respectively. No amounts have been recognized in these financial statements as the Company holds no claim to these funds.

LEGAL PROCEEDINGS. In November 1996, the Company received notice that CompuServe Incorporated ("CompuServe") was withdrawing its WOW! Internet service from the marketplace and that effective January 31, 1997, it would terminate all the programs provided to CompuServe by the Company. Pursuant to the terms of its agreement with the Company, CompuServe was entitled to terminate the agreement for reasonable business purposes upon 120 days advance notice and by payment of a termination fee calculated in accordance with the agreement. In December 1996, the Company filed suit against CompuServe to enforce these termination provisions and collect the termination fee. CompuServe filed a counterclaim in December 1996 alleging that the Company breached other provisions of this agreement and seeking unspecified monetary damages. In March 1997, CompuServe asserted a right to offset, against the amount that may be awarded to CompuServe on its counterclaim, if any, certain accounts receivable it owes to the Company for services rendered. These accounts receivable total \$4.3 million as of December 31, 1997.

In mid-1997, CompuServe announced it had agreed to sell its worldwide on-line services business to America Online, Inc. and its network services business to a wholly owned subsidiary of WorldCom, Inc. The Company and CompuServe agreed to stay their litigation pending the sale, which was completed in January 1998. The litigation has now recommenced. Although the Company believes that this litigation will not have a material adverse effect on the Company's financial condition or results of operations, the ultimate outcome is still uncertain. Because it is uncertain whether this litigation will be concluded in 1998, the Company has reclassified the \$4.3 million receivable as a long-term asset in the December 31, 1997 balance sheet.

(9) COMMON STOCK OFFERINGS

In August 1996, the Company completed an initial public offering of 4.0 million shares of common stock at a price of \$14.50 per share. Selling shareholders sold an additional 3.2 million shares of common stock in the Company's initial public offering. Immediately prior to the offering, the Company acquired 98,810 shares of treasury stock at a price of \$10 per share.

In November 1996, the Company completed a secondary offering of 600,000 shares of common stock at a price of \$31 per share. Selling shareholders sold an additional 4.0 million shares of common stock in connection with the secondary offering of which 155,600 were shares sold upon the exercise of stock options.

(10) EMPLOYEE BENEFIT PLAN

The Company has a 401(k) profit-sharing plan that covers all employees who have completed one year of service, as defined, and are 21 or older. Participants may defer up to 15% of their gross pay up to a maximum limit determined by law. Participants are always 100% vested in their contributions. Participants are also eligible for a matching contribution by the Company of 50% of the first 5% of compensation a participant contributes to the plan. Participants vest in all matching contributions over a four-year period.

(11) MANDATORILY REDEEMABLE CONVERTIBLE PREFERRED STOCK

In January 1995, the Company issued 1.86 million shares of convertible Preferred Stock at \$6.45 per share for gross proceeds of \$12.0 million. The 1.86 million shares of Preferred Stock initially were convertible, at the option of the preferred stockholders, into 9.3 million shares of common stock. In the event that the holders of Preferred Stock had not exercised their conversion rights prior to May 18, 2002, they would have been entitled to either convert their Preferred Stock to shares of common stock or redeem their shares for cash. Such conversion was to have provided an internal rate of return to the preferred stockholders of 7% per annum. Accordingly, dividends were accrued cumulatively at the rate of 0.5833% per month. In connection with and immediately prior to the Company's initial public offering in July 1996, all 1.86 million outstanding shares of Preferred Stock together with all accrued dividends thereon were converted into 9.3 million shares of common stock.

(12) STOCK COMPENSATION PLANS

The Company adopted a stock option plan during 1995 and amended and restated the plan in January 1996 for directors, officers, employees, consultants and independent contractors. The plan reserves 7.0 million shares of common stock and permits the award of incentive stock options, non-qualified options, stock appreciation rights and restricted stock. Outstanding options vest over a three-or five-year period and are exercisable for 10 years from the date of grant.

In January 1996, the Company adopted a stock option plan for non-employee directors (the "Director Plan"), covering 750,000 shares of common stock. All options are to be granted at fair market value at the date of grant. Options vest as of the date of the option and are not exercisable until six months after the option date. Options granted are exercisable for 10 years from the date of grant unless a participant is terminated for cause or one year after a participant's death. The Director Plan had options to purchase 262,500 and 337,500 shares outstanding at December 31, 1996 and 1997, respectively.

In July 1996, the Company adopted an employee stock purchase plan (the "ESPP"). Pursuant to the ESPP, an aggregate of 200,000 shares of common stock of the Company will be sold in periodic offerings to

(12) STOCK COMPENSATION PLANS (CONTINUED)

eligible employees of the Company. The price per share purchased in any offering period is equal to the lesser of 90% of the fair market value of the common stock on the first day of the offering period or on the purchase date. The offering periods have a term of six months. Contributions to the plan for the years ended December 31, 1996 and 1997, were \$166,000 and \$419,000, respectively.

STATEMENT OF FINANCIAL ACCOUNTING STANDARDS NO. 123 (SFAS 123)

The Financial Accounting Standards Board's SFAS 123, "Accounting for Stock Based Compensation," defines a fair value based method of accounting for an employee stock option, employee stock purchase plan or similar equity instrument and encourages all entities to adopt that method of accounting for all of their employee stock compensation plans. However, it also allows an entity to continue to measure compensation cost for those plans using the method of accounting prescribed by the Accounting Principles Board Opinion No. 25 ("APB 25"), "Accounting for Stock Issued to Employees." Entities electing to remain with the accounting in APB 25 must make pro forma disclosures of net income and earnings per share as if the fair value based method of accounting defined in SFAS 123 has been applied.

The Company has elected to account for its stock-based compensation plans under APB 25; however, the Company has computed, for pro forma disclosure purposes, the value of all options granted using the Black-Scholes option pricing model as prescribed by SFAS 123 and the following weighted average assumptions used for grants:

| | 1995 | 1996 | 1997 |
|-------------------------|-----------|-----------|-----------|
| | | | |
| Risk-free interest rate | 6.3% | 6.3% | 5.4% |
| Expected dividend yield | 0% | 0% | 0% |
| Expected lives | 4.1 years | 4.1 years | 3.2 years |
| Expected volatility | 59% | 59% | 70% |

| Year ended Dece | mber 31, | 1995 | \$341,000 |
|-----------------|----------|------|-------------|
| Year ended Dece | mber 31, | 1996 | \$3,922,000 |
| Year ended Dece | mber 31, | 1997 | \$4,121,000 |

If the Company had accounted for these plans in accordance with SFAS 123, the Company's net income and pro forma net income per share would have been reported as follows:

NET INCOME (IN THOUSANDS)

| | 1995 | 1996 | | 1997 |
|----------------------|------|------|--|------|
| | | | | |
| As reportedPro forma | | | | |

(12) STOCK COMPENSATION PLANS (CONTINUED)
PRO FORMA NET INCOME PER COMMON AND COMMON EQUIVALENT SHARE

| | 1995 | | 1996 | | 1997 | |
|--------------|------|-----|------|------|------|-----|
| | | | | | | |
| As reported: | | | | | | |
| Basic | \$ | .08 | \$ | . 25 | \$ | .37 |
| Diluted | \$ | .08 | \$ | . 24 | \$ | .35 |
| Pro forma: | | | | | | |
| Basic | | | | | | .32 |
| Diluted | \$ | .07 | \$ | . 20 | \$ | .31 |

A summary of the status of the Company's two stock option plans for the three years ended December 31, 1997, together with changes during each of the years then ended, is presented in the following table:

| | SHARES | AVER PE | IGHTED AGE PRICE R SHARE |
|--|------------------------------------|------------|--------------------------------|
| Outstanding, December 31, 1994 | | \$ | |
| Grants Exercises Forfeitures | 2,355,000 | | 1.90 |
| Outstanding, December 31, 1995 | 2,355,000 | | 1.90 |
| Grants Exercises Forfeitures | 2,929,405 (165,600) (79,115) | | 8.78 1.51 9.36 |
| Outstanding, December 31, 1996 | 5,039,690 | | 5.79 |
| Grants Exercises Forfeitures | 880,500 (470,272) (519,600) | | 17.79 4.08 9.95 |
| Outstanding, December 31, 1997 | 4,930,318 | | 7.61 |
| | | | |
| Options exercisable at year-end: 1995 | 285,854 | \$ | 1.32 |
| 1996 | 990, 234 | \$ | 3.32 |
| 1997 | 1,498,425 | \$ | 4.90 |
| Weighted average fair value of options granted during the year: 1995 | \$ 0.82 | | |
| 1996 | \$ 4.25 | | |
| 1997 | \$ 7.68 | | |
| | | | |

(12) STOCK COMPENSATION PLANS (CONTINUED)

The following table sets forth the exercise price range, number of shares, weighted average exercise price and remaining contractual lives at December 31, 1997:

| EXERCISE PRICE RANGE | NUMBER OF SHARES | AV EXE | GHTED ÆRAGE ÆRCISE ÆRICE | WEIGHTED AVERAGE CONTRACTUAL LIFE |
|-------------------------|---------------------|-----------|-----------------------------------|--|
| \$1.29 | 1,041,100 | \$ | 1.29 | 8 |
| \$1.30 - \$5.00 | 1,540,346 | э \$ | 3.66 | 8 |
| \$8.00 | 1,067,614 | \$ | 8.00 | 8 |
| \$9.00 - \$19.25 | 852,758 | \$ | 14.34 | 9 |
| \$19.50 - \$26.88 | 403,500 | \$ | 22.50 | 9 |
| \$27.13 | 25,000 | \$ | 27.13 | 9 |

(13) FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair values of cash equivalents and other current amounts receivable and payable approximate the carrying amounts due to their short-term nature. Short-term investments include primarily U.S. government Treasury bills, investments in commercial paper, corporate bonds and other corporate obligations. These investments are classified as held to maturity securities and are measured at amortized cost. The carrying values of these investments approximate their fair values.

Debt and long-term receivables carried on the Company's consolidated balance sheet at December 31, 1996 and 1997, respectively, have a carrying value that is not significantly different than its estimated fair value. The fair value is based on discounting future cash flows using current interest rates adjusted for risk. The fair value of the short-term debt approximates its recorded value due to its short-term nature.

(14) OTHER INCOME

Other income for the year ended December 31, 1995, includes \$2.4 million received in settlement of a premature termination of a contract.

(15) RELATED PARTY TRANSACTIONS

The Company provided reservation call handling services to Midway Airlines Corporation ("Midway"), a majority-owned subsidiary of Zell/Chilmark Fund, L.P. Samuel Zell, a director of the Company, is an affiliate of Zell/Chilmark Fund, L.P., and Rod Dammeyer, a director of the Company and a member of the Audit Committee of the board of directors, is the managing director of Zell/Chilmark Fund, L.P. During the years ended December 31, 1995, 1996, and 1997, the Company charged Midway an aggregate of \$1,292,000, \$2,324,000 and \$841,000, respectively, for services rendered by the Company. Service to Midway was discontinued in 1997 and as of December 31, 1996 and 1997, no amounts were due from Midway for services rendered by the Company.

The Company utilizes the services of EGI Risk Services, Inc. for reviewing, obtaining and/or renewing various insurance policies. EGI Risk Services, Inc. is a wholly owned subsidiary of The Equity Group Investments, Inc., of which Samuel Zell, a director of the Company, is chairman of the board. During the years ended December 31, 1995, 1996, and 1997, the Company incurred \$24,000, \$448,000 and \$1,166,000, respectively, for such services.

(15) RELATED PARTY TRANSACTIONS (CONTINUED)

During 1996 and 1997, the Company paid \$115,000 and \$4,000, respectively, to various subsidiaries of Jacor Communications, Inc. for broadcasting radio advertisements regarding employment opportunities at the Company. Rod Dammeyer, a director of the Company, is a director of Jacor Communications, Inc.

On August 15, 1996, the Company entered into a one-year consulting agreement with Richard Weingarten & Company, Inc. ("RWCO"). Under the consulting agreement, RWCO received a monthly consulting fee of \$10,000. Mr. Weingarten, who is the founder and president of RWCO, tendered his resignation as a member of the board of directors of the Company effective as of the date of the consulting agreement. Mr. Weingarten also received an option to acquire 55,000 shares of common stock at an exercise price of \$18 per share.

In May 1996, the board of directors approved the payment of fees to The Equity Group Investments, Inc., an affiliate of Samuel Zell, a director of the Company, for advice and assistance in consummating the following transactions:

Fees associated with the Access 24 purchase were allocated to the purchase price. Fees associated with the initial public offering of common stock were netted against the offering proceeds received by the Company. Fees associated with the sale of stock to PPP were netted against the proceeds from this sale.

(16) ACQUISITIONS

In May 1997, the Company acquired 100% of the common stock of Telemercadeo Integral, S.A. ("TMI") for consideration of \$4.2 million, consisting of 100,000 shares of the Company's common stock and cash of \$2.4 million. TMI is an inbound customer care provider in Mexico. The acquisition was accounted for using the purchase method. The excess of cost of the acquisition over the underlying net assets of \$4.4 million is being amortized using the straight-line method over 25 years. The operations of TMI for all periods prior to the acquisition are immaterial to the results of the Company and, accordingly, no pro forma financial information has been presented.

On January 1, 1996, the Company acquired 100% of the common stock of Access 24 Services Corporation Pty Limited (with its subsidiaries, "Access 24") for consideration of \$7.6 million, consisting of cash of \$2.27 million; 970,240 shares of common stock in the Company and expenses related to the acquisition. Access 24 provides inbound, toll-free customer service primarily to the healthcare and financial services sector in Australia, the United Kingdom and New Zealand.

On April 30, 1996, the Company completed the sale of 50% of the common stock of Access 24 Limited ("Access 24 UK") to PPP Health Care Group plc ("PPP") for \$3.8 million cash. Access 24 UK was the United Kingdom subsidiary of Access 24, acquired by the Company as part of the Access 24 acquisition, which operates a call center in London, England. In addition PPP also purchased 1.0 million preferred shares of Access 24 UK for consideration of \$1.5 million. The preferred shares have a par value of 1 British pound per share and dividends are cumulative at the rate of 7% per annum. A portion of the proceeds from the sale of the Preferred Stock was used to repay outstanding advances from Access 24.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(16) ACQUISITIONS (CONTINUED)

The acquisition of Access 24 has been accounted for using the purchase method. The proceeds from the sale of 50% of the stock of Access 24 UK in excess of the proportionate share of the carrying amounts of the Access 24 UK assets and liabilities have been reflected as a reduction of the goodwill arising from the Access 24 acquisition. The Company's remaining 50% interest in Access 24 UK is being accounted for using the equity method of accounting. The excess of the cost of the investment over the underlying net assets of Access 24 UK is being amortized using the straight-line method over 15 years.

(17) SUBSEQUENT EVENTS

On February 17, 1998, the Company acquired the assets of Intellisystems, Inc. ("Intellisystems") for \$2.0 million in cash and 344,487 shares of common stock. This transaction will be accounted for in accordance with the purchase method of accounting. Intellisystems is a leading developer of patented automated product support systems. Intellisystems' products can electronically resolve a significant percentage of calls coming into customer support centers through telephone, Internet or fax-on-demand.

On June 8, 1998 and June 17, 1998, the Company consummated business combinations with Digital, which included the exchange of 1,069,000 shares of Company common stock and EDM, which included the exchange of 1,783,444 shares of Company common stock, respectively. These business combinations were accounted for as pooling of interests, and accordingly, the historical financial statements of the Company have been restated to include the financial statements of Digital and EDM for all periods presented.

The supplemental consolidated statements of income and comprehensive income, stockholders' equity, cash flows and accompanying notes of the Company for the years ended December 31, 1995, 1996 and 1997 include the operations of EDM for the fiscal years ended February 29, 1996, and February 28, 1997 and 1998. The supplemental consolidated balance sheets of the Company as of December 31, 1995, 1996 and 1997 include the balance sheets of EDM for the fiscal years ended February 29, 1996, and February 28, 1997 and 1998. Accordingly, the Company's retained earnings will be adjusted during the year ended December 31, 1998 for the effect of utilizing different fiscal year ends for these periods. Subsequent to the business combinations, the fiscal year end of EDM has been changed from February to December to conform to the Company's year end.

The supplemental consolidated financial statements have been prepared to give retroactive effect to the business combinations with Digital and EDM in June 1998. Generally accepted accounting principles prohibit giving effect to a consummated business combination accounted for by the pooling of interests method in financial statements that do not include the date of consummation. The accompanying supplemental consolidated financial statements do not extend through the date of consummation, however, they will become the historical consolidated financial statements of the Company after financial statements covering the date of consummation of the business combinations are issued.

NOTES TO SUPPLEMENTAL CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(17) SUBSEQUENT EVENTS (CONTINUED)

The table below sets forth the combined revenues and net income for the years ended December 31, 1995, 1996 and 1997 (in thousands):

| | | | THI | D: | IGITAL | | EDM | AD. | JUSTMENTS | C | OMBINED |
|-------------------------|---|----|-------------------|-----|--------------------------|--------|---------------------------|------------|-----------------------------|-------|---------------------------|
| 1995: 1996: | Revenues | \$ | 50,467 4,156 | \$ | | \$ | 4, 466 82 | \$ | | \$ | 54,933 4,238 |
| 1997: | Revenues Net income | \$ | 165,504 13,756 | \$ | | \$ | 5,761 108 | \$ | | \$ | 171,265 13,864 |
| | Revenues | \$ | 263,477 20,273 | \$ | 2,521 276 | \$ | 14,497 785 | \$ | (1,438) | \$ | 279,057 21,334 |
| . , | SUPPLEMENTAL QUARTERLY FINANCIAL DATA (UNAUDITED) (PER SHARE DATA) | IN | THOUSANDS, | , E | XCEPT | | | | | | |
| | | | | | FIRST QUARTE | | SECOND QUARTER | R | THIRD QUARTER | | FOURTH QUARTER |
| Reven Incom Net i | ENDED DECEMBER 31, 1997: uese from operations | | | | \$ 61,25 8,5 5,35 | 64 | \$ 67,64 10,24 6,49 | 44 | \$ 70,374 6,773 4,544 | | 79,777 7,566 4,941 |
| | ic | | | | | 09 | | 11 | .08 | - | .09 |
| Dil | uted | | | | | 09 | | 10 | .07 | - | .09 |
| | | | | | FIRST QUARTE | | SECOND QUARTER | R | THIRD QUARTER | | FOURTH QUARTER |
| Reven Incom Net i | ENDED DECEMBER 31, 1996: ues e from operations ncome ncome per common share: | | | | \$ 23,33 2,83 1,23 | 13 | \$ 35,99 3,69 2,08 | 52 | \$ 51,540 7,003 4,087 | \$ | 60,400 10,169 6,409 |
| | ic | | | | | 92 | | 94 | .07 | - | .12 |
| Dil | uted | | | | . (| 02 | . (| 94 | .07 | | .11 |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONDENSED CONSOLIDATED BALANCE SHEETS (AMOUNTS IN THOUSANDS EXCEPT SHARE AMOUNTS)

ASSETS

| | December 31, 1997 | 1998 |
|--|----------------------|--------------------------|
| | | (Unaudited) |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | | . , |
| accounts of \$2,327 and \$2,737, respectively Prepaids and other assets Deferred tax asset | 1,220 | 45,619 1,487 2,979 |
| Deferred tax asset | 2,902 | 2,979 |
| Total current assets | 124,757 | 125,535 |
| PROPERTY AND EQUIPMENT, net of accumulated | | |
| depreciation of \$21,812 and \$25,519, respectively | 53,738 | 58,670 |
| OTHER ASSETS: Goodwill and other intangible assets (net of amortization | | |
| of \$587 and \$879, respectively) | 7 295 | 12,423 |
| Long-term accounts receivable | | , |
| equity method | 981 | 995 |
| Other assets | -, | 1,850 |
| Total assets | \$192,367 | \$203,747 |
| 10ια1 α55σι5 | φ192,307 | φ203,747 |
| | | |
| | | |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONDENSED CONSOLIDATED BALANCE SHEETS (AMOUNTS IN THOUSANDS EXCEPT SHARE AMOUNTS)

LIABILITIES AND STOCKHOLDERS' EQUITY

| | December 31, 1997 | March 31, 1998 |
|--|---|--|
| | | (unaudited) |
| CURRENT LIABILITIES: Current portion of long-term debt | \$ 5,910 1,094 8,086 | \$ 9,642 - 7,408 |
| Accrued employee compensation Accrued income taxes Other accrued expenses Customer advances, deposits and deferred income | 12,244 2,507 11,694 1,472 | 10,666 3,926 15,410 1,000 |
| Total current liabilities | 43,007 | 48,052 |
| DEFERRED TAX LIABILITIES | 1,217 | 1,217 |
| LONG-TERM DEBT, net of current portion: Capital lease obligations | 9,432 459 | 7,815 619 |
| Total liabilities | | |
| STOCKHOLDERS' EQUITY: Preferred stock, 10,000,000 shares authorized, zero shares issued and outstanding | - | - |
| authorized, 59,262,397 and 59,594,318 shares issued, 59,163,587 and 59,594,318 shares outstanding Additional paid-in capital | 592 104,016 (922) (127) (988) 35,681 | 595 106,385 (742) (95) - 39,901 |
| Total stockholders' equity | 138,252 | 146,044 |
| Total liabilities and stockholders' equity | \$192,367 | |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONDENSED CONSOLIDATED STATEMENTS OF INCOME (AMOUNTS IN THOUSANDS EXCEPT PER SHARE AMOUNTS) (Unaudited)

| | Three Months Ended March 31, 1997 1998 |
|---|---|
| REVENUES | \$ 61,258 \$ 80,244 |
| OPERATING EXPENSES: Costs of services | |
| administrative expenses | 13,807 21,262 |
| Total operating expenses | |
| INCOME FROM OPERATIONS | 8,564 7,126 |
| OTHER INCOME (EXPENSES): Interest expense Investment income | |
| affiliated company Other | |
| INCOME BEFORE INCOME TAXES | 9,014 7,633 |
| Provision for income taxes | 3,662 3,081 |
| NET INCOME | \$ 5,352 \$ 4,552 |
| WEIGHTED AVERAGE SHARES OUTSTANDING: | |
| Basic | |
| Diluted | 61,393 61,666 |
| | |
| NET INCOME PER COMMON SHARE: Basic | \$.09 \$.08 |
| Diluted | |
| | |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES SUPPLEMENTAL CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 1997 AND 1998 (AMOUNTS IN THOUSANDS) (Unaudited)

| | 1997 | 1998 |
|---|-------------------------------------|-----------------------------------|
| | | |
| CASH FLOWS FROM OPERATING ACTIVITIES: Net Income | \$ 5,352 | \$ 4,552 |
| Depreciation and amortization Allowance for doubtful accounts Equity in (income) loss of affiliated company Deferred taxes on income Deferred compensation expense Changes in assets and liabilities- | 2,484 149 (53) (571) 32 | 3,858 155 (14) (4) 32 |
| Accounts receivable Prepaids and other assets Deferred contract costs | (5,142) 209 | (2,855) 217 |
| Accounts payable and accrued liabilities Customer advances and deferred income | 2,121 205 | |
| Net cash provided by operating activities | 4,786 | |
| CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property and equipment | (4,057) - 3,000 | (9,533) (2,000) |
| liabilities relating to investing activities . Decrease in short-term investments | (196) 716 | (781) 2,646 |
| Net cash used in investing activities | | (9,668) |
| CASH FLOWS FROM FINANCING ACTIVITIES: Net increase (decrease) in bank overdraft Net increase in short-term borrowings Net decrease in bank overdraft | 233 - - | |
| Payments on long-term debt and capital leases Exercise of stock options | (891) 13 | (1,365) 413 |
| Net cash provided by (used in) financing activities | (645) | 145 |
| Effect of exchange rate changes on cash | (67) | 133 |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | | 556 |
| beginning of period | 5,564 | 7,338 |
| CASH AND CASH EQUIVALENTS, end of period | \$ 9,101 | |
| | | |

TELETECH HOLDINGS, INC. AND SUBSIDIARIES NOTES TO UNAUDITED SUPPLEMENTAL CONDENSED CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 1998

NOTE (1) -- BASIS OF PRESENTATION

The accompanying unaudited supplemental condensed consolidated financial statements have been prepared without audit pursuant to the rules and regulations of the Securities and Exchange Commission. The supplemental condensed consolidated financial statements reflect all adjustments (consisting of only normal recurring accruals) which, in the opinion of management, are necessary to present fairly the financial position, results of operations and cash flows of TeleTech Holdings, Inc. and subsidiaries as of March 31, 1998 and 1997 and for the periods then ended. Operating results for the three month period ended March 31, 1998 are not necessarily indicative of the results that may be expected for the year ended December 31, 1998.

The unaudited supplemental condensed consolidated financial statements should be read in conjunction with the audited supplemental consolidated financial statements and footnotes thereto included in this registration statement.

NOTE (2) -- SUBSEQUENT EVENT

On June 8, 1998 and June 17, 1998, the Company consummated business combinations with Digital Creators, Inc. ("Digital"), which included the exchange of 1,069,000 shares of Company common stock and Electronic Direct Marketing, Ltd. ("EDM") which included the exchange of 1,783,444 shares of Company common stock, respectively. These business combinations were accounted for as pooling of interests, and accordingly, the historical financial statements of the Company have been restated to include the financial statements of Digital and EDM for all periods presented.

The supplemental condensed consolidated statements of income and cash flows of the Company for the year ended December 31, 1997 includes the operations of EDM for the fiscal year ended February 28, 1998. The supplemental condensed consolidated balance sheet of the Company as of December 31, 1997 includes the balance sheet of EDM for the fiscal year ended February 28, 1998. Accordingly, the Company's retained earnings have been adjusted during the quarter ended March 31, 1998 for the effect of utilizing different fiscal year ends for these periods. During 1998, the fiscal year end of EDM has been changed from February to December to conform to the Company's year end.

The supplemental condensed consolidated financial statements have been prepared to give retroactive effect to the business combinations with Digital and EDM in June 1998. Generally accepted accounting principles prohibit giving effect to a consummated business combination accounted for by the pooling of interests method in financial statements that do not include the date of consummation. The accompanying supplemental condensed consolidated financial statements do not extend through the date of consummation; however, they will become the historical consolidated financial statements of the Company after financial statements covering the date of consummation of the business combinations are issued.

TELETECH HOLDINGS, INC. AND SUBSIDIARIES NOTES TO UNAUDITED SUPPLEMENTAL CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-CONTINUED

The table below sets forth the combined revenues and net income for the three months ended March 31, 1998 and 1997 (in thousands):

| | | THI | DIGIT | AL | EDM | ADJUSTMENTS | COMBINED |
|-------|------------|----------|-------|-----|---------|-------------|----------|
| 1998: | | | | | | | |
| 1000. | Revenues | \$73,764 | \$1,2 | 16 | \$5,904 | 1 \$(640) | \$80,244 |
| 1007. | Net income | 4,154 | | 90 | 308 | 3 - | 4,552 |
| 1997: | Revenues | \$59,198 | \$ 1 | .84 | \$1,876 | i - | \$61,258 |
| | Net income | 5,293 | , - | 8 | 51 | | 5,352 |

NOTE (3)--SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION AND NONCASH INVESTING AND FINANCING ACTIVITIES (IN THOUSANDS):

| | Three Mont | hs Ended | March 31, |
|--|---------------|----------------|------------|
| | 199 | 7 - | 1998 |
| Cash paid for interest Cash paid for income taxes | \$ 4 \$1,7 | 65 \$ 53 \$ | 301 375 |
| Noncash investing and financing activities: Stock issued in purchase of Intellisystem | ns \$ | - \$ | 3,389 |

NOTE (4) -- COMPREHENSIVE INCOME (IN THOUSANDS)

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" ("SFAS 130"). The purpose of SFAS 130 is to report a measure of all changes in equity that result from recognized transactions and other economic events of the period other than transactions with owners in their capacity as owners. The only item of other comprehensive income reported by the Company is the cumulative translation adjustment. The Company's comprehensive income for the three months ended March 31, 1997 and 1998 was as follows (in thousands):

| | Three Months | Ended March 31 |
|---|--------------|----------------|
| | 1997 | 1998 |
| | | |
| Net income for the period Change in cumulative translation | \$5,352 | \$4,552 |
| adjustment | (72) | 278 |
| | | |
| Comprehensive income | \$5,280 | \$4,830 |
| | | |
| | | |

ITEM 7. FINANCIAL STATEMENT AND EXHIBITS

| EXHIBIT NO. | DESCRIPTION |
|-------------|--|
| | |
| 23.1 | Consent of Arthur Anderson LLP |
| 27.1 | Financial Date Schedule for the three-month perioed ended March 31, 1997, restated |
| 27.2 | Financial Date Schedules for fiscal years ended December 31, 1995, 1996 and 1997, restated |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TELETECH HOLDINGS, INC.

/S/ KENNETH D. TUCHMAN By: Kenneth D. Tuchman CHAIRMAN OF THE BOARD OF DIRECTORS, PRESIDENT AND CHIEF EXECUTIVE OFFICER

Date: July 28, 1998

CONSENT OF INDEPENDENT PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation of our report dated February 6, 1998 (except for the matters discussed in Note 17, as to which the dates are February 17, 1998, June 8, 1998 and June 17, 1998), included in this Current Report on Form 8-K, into TeleTech Holdings, Inc.'s previously filed Registration Statement on Form S-8 (Registration No. 333-17569).

ARTHUR ANDERSEN LLP

Denver, Colorado July 28, 1998



